



Summary Report

Harris Centre Regional Workshop

**Gander, NL
June 14 & 15, 2011**

Memorial University partnering with:



Kittiwake
Economic
Development
Corporation

www.mun.ca/harriscentre

TABLE OF CONTENTS

1.0 EXECUTIVE SUMMARY	4
2.0 PARTNER ORGANIZATIONS	6
2.1 The Harris Centre	6
2.2 Kittiwake Economic Development Corporation	7
3.0 REGIONAL WORKSHOP PURPOSE	8
4.0 MORNING SESSIONS: MEMORIAL UNIVERSITY PROJECTS	8
5.0 AFTERNOON SESSIONS: NEW OPPORTUNITIES FOR COLLABORATION	10
6.0 OPPORTUNITIES FOR FOLLOW-UP	10
6.1 Business and Innovation	10
6.2 Tourism, Culture and Heritage	11
6.3 Natural Resources	12
7.0 FOLLOW-UP PROCESS	13
9.0 CONCLUSION	13
APPENDICES	
Appendix A – Workshop Agenda	15
Appendix B – Memorial’s Activities in the Kittiwake Region	18
Appendix C – Summary: Regional Workshop Evaluations	23
Appendix D – List of Attendees	25
Appendix E – Summary: Memorial Presents Evaluations	27

1.0 EXECUTIVE SUMMARY

The Harris Centre's sixteenth Regional Workshop was held June 15, 2011 in Gander in Central Newfoundland and Labrador. Planning partners included the Kittiwake Economic Development Corporation, Town of Gander, Gander Area Chamber of Commerce and the Lewisporte and Area Chamber of Commerce. Attendees to the workshop included non-profit and community group members, government representatives, business organizations, and Memorial faculty, staff and students.

This workshop had two main goals: promote Memorial University as a resource for regional policy and development throughout the province, and stimulate discussion to generate future opportunities or research questions from the region. To facilitate this, participants aimed to identify opportunities for future collaboration in the areas of research, teaching and outreach within the region, between Memorial University and community stakeholders.

1.1 Memorial Presents

On the evening of June 14, the Harris Centre hosted a 'Memorial Presents' public policy forum titled: *"Manufacturing and Regional Development: Opportunities and Challenges for Newfoundland and Labrador"* held at Hotel Gander. The keynote speaker for the event was Professor Andy Fisher with the Faculty of Engineering and Applied Science at Memorial University. There were two panellists who took part in the event as well: Shane Noble who is General Manager of New Wood Manufacturers, and Bill Stirling who is Vice-President of the Newfoundland and Labrador Division of the Canadian Manufacturers and Exporters.

The event was attended by just twenty-five people but Harris Centre facilitator Mike Clair used the opportunity to turn the session into a more information discussion after the main presentations. The group engaged with each other in questions, answers, and general comments focused on manufacturing in Newfoundland and Labrador, especially in rural areas of the province. Community participants gave first-hand accounts of their experiences in the region and Memorial representatives offered new perspectives on challenges.

1.2 Regional Workshop

The 'Regional Workshop' was held on June 15, from 8:30 am to 4:00 pm at the Hotel Gander. Forty-five people attended the workshop and the broad range of participants from Memorial, coupled with the diverse group of local stakeholders, made for an informative, educational, and rewarding experience for those involved. The morning and afternoon sessions were divided thematically into (1) Natural Resources; (2) Culture, Heritage and Tourism; and (3) Business and Innovation. A fourth theme was planned for the day, Healthy Communities, but it was determined at the start of the workshop to not host the fourth group. There were not enough people present who were interested in attending this session. These themes were determined by the planning committee in consultation with regional partners prior to the workshop.

In the morning, there was also an introduction of several Memorial services and departments during the opening presentations. Presentations were given by Rob Greenwood, Director of the Harris Centre; Dr. Peter Rans, Director of Cooperative Education; and Bojan Fürst, Manager of Knowledge Mobilization with the Harris Centre. The group also learned more about the Kittiwake region from a presentation by Jill Bennett, Executive Director, Kittiwake Economic Development Corporation.

Participants broke into three themed groups for the rest of the morning and discussed the various Memorial departments, faculties and centres which were represented at the workshop. The break-out sessions ended with a networking lunch break.

During the afternoon breakout sessions, the participants informed Memorial representatives and other participants about development priorities in their region. Discussion then followed to identify potential new opportunities for Memorial in establishing linkages and partnerships for future projects.

There were a total of **22** follow-up opportunities identified at the workshop:

- Natural Resources: 7
- Culture, Heritage & Tourism: 7
- Business & innovation: 8

Those opportunities are listed in a separate section of this report following the opportunities section, and will be followed-up on by the Harris Centre.

Upon further discussion and collaboration with each community champion identified for each opportunity, the Harris Centre will develop the ideas into “opportunity” descriptions. These descriptions will be circulated to the appropriate faculty, staff and students throughout Memorial University with the Harris Centre facilitating and tracking results. The opportunity one-pagers will be available online in Yaffle, Memorial University’s online research database (<http://www.yaffle.ca>).

Overall, the workshop was viewed as an effective method of identifying opportunities and informing residents and stakeholders of Memorial’s current involvement in the region. It also helped facilitate strategic planning and development within the region by discussing regional priorities and brainstorming potential projects in which Memorial could become involved.

2.0 PARTNER ORGANIZATIONS

2.1 The Harris Centre

Named in honour of the late scholar and former Memorial University President Dr. Leslie Harris, the Leslie Harris Centre of Regional Policy and Development was established on October 1, 2004.

Dr. Harris was known for his integrity and independence while making a practical contribution to Newfoundland and Labrador. The Harris Centre continues this commitment in coordinating and facilitating Memorial’s educational, research and outreach activities in the areas of regional policy and development. In brokering these activities the Harris Centre

will in some situations take a leading role, while in others the role will be that of a partner, supporter or facilitator.

The final product offered to the community, whether in the form of research, teaching or outreach, is based upon the independence and integrity of Memorial's faculty, staff and students in applying their professional expertise in contributing to regional policy and development in Newfoundland and Labrador.

2.2 Kittiwake Economic Development Corporation (Zone 14)

The Kittiwake region is situated in the eastern central part of the island of Newfoundland. The region is made up of seven sub-zones: Eastport Peninsula and Area; Gander and Area; Gambo/New-Wes-Valley and Area; Gander Bay North/Deadmans Bay and Area; Twillingate/New World Island and Area; Lewisporte and Area; Fogo Island/Change Islands and Area.

The KEDC sets its direction under an 14-member volunteer board of directors drawn from a variety of sectors and areas in the zone. The KEDC staff operates under the auspices of the board, and provides project leadership, guidance, facilitation and sector development. There are five core functions for KEDC:

- 1) Develop and coordinate the implementation of a strategic economic plan (SEP) in each zone, supported by an integrated business plan;
- 2) Develop a strong partnership with municipalities in each zone that incorporates the strategies and priorities of municipalities in the economic planning process;
- 3) Develop partnerships in planning and implementation with Chambers of Commerce, Industry Associations, labour organizations, post secondary institutions, CBDCs, and other zones that advance and support the economic and entrepreneurial environment of a zone;
- 4) Undertake capacity building and provide support to stakeholders to strengthen the economic environment of the zone;

5) Coordinate and facilitate linkages with federal /provincial /municipal government departments and agencies in support of the strategic economic plan.

The main sectors of focus for KEDC are Agriculture, Aerospace, Information Technology, Manufacturing, Tourism, and Transportation. For more on KEDC, visit their website at <http://www.kittiwake.nf.ca>

3.0 REGIONAL WORKSHOP PURPOSE

Regional Workshops have three key objectives:

1. To promote Memorial University as a resource for regional policy and development throughout the province, through the utilization of research, teaching and outreach activities at Memorial;
2. To communicate current Memorial University activities to local stakeholders and to communicate local stakeholder priorities to Memorial faculty, students and staff;
3. To provide a venue for the identification of new opportunities/linkages between Memorial University and local stakeholders.

The morning session of the workshop provides information to local stakeholders on current Memorial activities and provides an opportunity for local stakeholders to discuss the implications of these activities in the zone. The afternoon session entitled “new opportunities,” allows for discussion of possible new collaboration opportunities between Memorial and local stakeholders. The session closes with a discussion of next steps.

This report is intended to provide a summary of the information shared in the various sessions and opportunities for further Memorial University and community collaboration.

4.0 MORNING SESSIONS: MEMORIAL UNIVERSITY'S CURRENT PROJECTS

Following several presentations the workshop participants split into several parallel sessions. These sessions began with a brief presentation by Memorial researchers on their work in the area, of their departments or about research in general. People from the region then had the opportunity to ask questions about the research and discuss possible opportunities for using the research. Below is the list of the facilitators and note takers for each break-out group:

Natural Resources

Facilitator: Mike Clair, Harris Centre

Note Taker: John Legge, HRLE

Culture, Heritage and Tourism

Facilitator: Bojan Fürst, Harris Centre

Note Taker: Denise Wilkins, ACOA

Business and Innovation

Facilitator: Rob Greenwood, Harris Centre

Note Taker: Sheila Boutcher, INTRD, with Jennifer Adams Warburton, Harris Centre

5.0 AFTERNOON SESSIONS – NEW OPPORTUNITIES FOR COLLABORATION

Parallel sessions were held under the themes carried over from the morning sessions. Discussion followed between Memorial representatives and stakeholders from the region to identify potential new opportunities and partnerships between the university and the community.

6.0 OPPORTUNITIES FOR FOLLOW-UP

Many potential opportunities for Memorial University research, teaching and outreach with stakeholders in the Kittiwake region arose from the afternoon sessions of the workshop. Below are the opportunities for possible collaboration, categorized by break-out group:

(where there is no local champion/ lead listed in this report, there was none identified at the workshop)

6.1 Natural Resources

1) Feasibility Study on Regional Composting:

This study would include several factors including use of wood or fishery by-products; opportunities for partnerships between agriculture, fishery, forestry and municipalities; identifying sources of carbon in composting process; and work with the Emerald Zone's waste management committee and peat producers in Bonavista.

Contact:

2) Feasibility Study on Alternative Energy:

There is a facility in Indian Bay which is close enough for commuting but too far to connect with the energy grid.

Contact: Shane Noble, New Wood

3) Using Excess Energy From a Wood Processing Plant to Heat Spin-off Businesses:

This project would need a technology plan and a business plan and the ultimate goal would be to heat a structure such as a greenhouse.

Contact: Shane Noble, New Wood

4) Feasibility Study on bees in Central Newfoundland (honey production)

Contact: Federation of Agriculture

5) Economics of Farming:

A project to determine applications of new technology to supplement labour (eg. Harvest equipment) and how to get goods to market at a regional price.

Contact: Nita Abbot (for equipment); Federation of Agriculture

6) Regulatory Issues Related to Local Foods Being Purchased by Institutions:

To study issues related to foods purchased for schools, hospitals, assisted living facilities, etc. The study would include exploration of inspectors and why local farmers are not supplying to local institutions.

Contact: Federation of Agriculture

7) Medicinal value of Trees, Shrubs, Herbs, etc.:

A study to explore traditional lore and uses of local vegetation for medicinal purposes. The study could focus specifically on the many types of trees in the region and how they can enrich medical studies and practices in the province.

Contact: Kittiwake Economic Development Corporation (possible work with Department of Folklore / School of Pharmacy / Department of Biology).

6.2 Culture, Heritage and Tourism

1) Geology Research / Ecology Research in the Kittiwake Region:

This project could establish a link between ShoreFast Foundation and the Geology Department to develop a product for a tour or visitor experience for clients of the Inn on Fogo Island. The result would be to offer a learning experience based around geology of the island, including research and marketing materials to be developed.

Contact: Jonathan Briggs, Shorefast Foundation (possible work with Department of Geology / Geography).

2) Tourism Product Development for Twillingate

Visitors to Twillingate and Fogo travel a long distance specifically to visit these locations. They do not simply 'stop along the way'. Icebergs have typically been a big draw but they can leave visitors disappointed if not visible. Product development (ie. Things to do in the region) when the weather is not good or icebergs are not visible in the area, will have economic spin-off for the entire region. This study could have several parts/opportunities:

a) develop the Twillingate Root Cellar map with GPS coordinates, history, images, stories, etc.

b) Explore and develop kayaking in Twillingats including rates, equipment, safety lessons, etc. Kayaking visitors will travel with their own kayaks, but a description of the product will bring them into the region.

c) Food distribution and sourcing for food businesses on this route so that local produce can be accessed, distributed safely and effectively as opposed to relying on large international food networks.

d) Iceberg interpretation: a new facility has just been completed at Long Point Light House. This project is currently looking for a viable business. Visitors travel long distances to see icebergs here – often in vain. An iceberg interpretation centre here could offer visitors an option for a learning vacation and could become a centre for iceberg research globally – similar to the Bonne Bay Marine Station in Gros Mourne for maritime studies. A business plan could be made for how an iceberg interpretation centre could look in the region.

Contact: Wilma Harman, Anchor Inn hotel, Twillingate

Ph. 709-884-2777; wilma@anchorinntwillingate.com

3) Kayaking on Gambo River:

What is the potential for kayaking on Gambo River and Freshwater Bay? What types of natural attractions are there?

Contact: April Hunt, SEDCORE

Ph. 709-674-5320; 709-674-4222; aprilhunt@hotmail.com

4) Tourism Workshop Presented by Memorial:

The region could benefit from a workshop which focuses on IT, search engine optimization, social media use and tourism market segments. The workshop could help local community leaders focus on advertizing for private operators and could be an avenue to get operators together to champion initiatives in the region.

Contact: Kittiwake Economic Development Corporation (with chambers of commerce and Department of Tourism, Culture and Recreation).

5) Packaging of Tourism Products in Gambo and Region:

This project would include an inventory of tourism products, the stage of development for each product and the required work to enhance each site/experience. It could also look at marketing of product-ready pieces (both local and regional).

Contact: Town of Gambo (with Department of Tourism, Culture and Recreation)

6) River Culture in Central Newfoundland and Labrador:

Is there an opportunity to develop knowledge of river culture in the region? Graduate student Jen Daniels is working on a project in the region and can contribute details from her work on this subject.

Contact:

7) Culinary Experiences in the Region:

Discover new ways to offer culinary experiences for locals and visitors in the region. This requires entrepreneurial growth in the sector and it has been difficult to find champions because it is risky for operators to use local flavours and/or produce/products.

Contact:

6.3 Business and Innovation

1) Exploring Barriers for Local Women Business Owners:

How do we solve the barriers facing women business owners? A study could look at various existing documents and/or explore new areas to research how to get women business owners to see and seize new opportunities. Several existing sources are:

- Strategic Partnership/Jenna Hawkins – Family friendly parental leave paper
- Masters of employee relations. – possible partner? A topic for research?
- Women in Oil and Gas Conferences (2011)

Contact: Betsy Saunders, NLOWE – Gander

2) Assistance for the Indian Bay Ecosystem Corp (IBEC):

This facility has 6 chalets with a wet/dry lab and classroom/lecture space. The group is already bringing in students for classes and has existing offerings in ecosystem management

education. Exploration needs to be done to find ways for IBEC to connect with other resources/networks and how it can develop its own programming. Could the group connect with similar facilities/organizations to learn from peers? Can the facility generate revenue and filter that back into the community and/or researchers to work on watershed conservation?

Contact: Shane Noble, IBEC / New Wood/Noble Mouldings

3) International Students: hosting in a rural communities in the tourism industry:

What are the barriers for students & employers to be hired and to hire in areas of tourism? Could a mentoring co-op be developed for the sector? If the perception is that students want to stay in urban areas, how can local providers and businesses make rural opportunities more appealing? Are there ways to attract different groups of students? The project could borrow or learn from the Conservation Corps model or Canada World Youth on how to package jobs and orient new-comers to a new community at the same time.

Contact: Memorial's International Centre / Centre for Career Development and Experiential Learning; with Kittiwake Economic Development Corporation as partner.

4) How Can Post-Secondary Students' Parents Stay Connected?

It is difficult for parents to know how best to guide their children for career development while they are at university. An electronic newsletter may be a good idea and could be produced by Centre for Career Development and Experiential Learning or Student Services at Memorial. It would be important for the document to have clear language for parents without many acronyms or hard-to-understand concepts. This newsletter should be about Memorial students' offerings and not about reporting the progress of individual students. \

Contact:

5) New Product Development Toolkit – Business Opportunity:

Develop a decision framework/toolkit for community practitioners to determine the viability of and the further developing of new inventions in the Kittiwake Region. Model this toolkit on existing toolkits for other purposes/sectors such as INTRD's, CBDC's, or NLREADA's opportunity management toolkit. Developing a new product development toolkit can be

challenging because there must be a link to the inventor of a product/system. Mentorship one-to-one may be needed.

Contact: Tony Rogers, Centreville_ - Kittiwake

6) New Wood Manufacturers By-Product Re-Use:

New Wood uses 30-40% of its own generated heat. The company is thinking about the re-use of its un-used heat for a greenhouse. This project could explore possible ways of re-selling the company's heat (the existing furnace is a greenhouse furnace).

Contact: Shane Noble, New Wood

7) Service Learning with Yaffle:

Is there a place for student learning opportunities in Yaffle (www.yaffle.ca)? Pilot project with DELT and CDEL in rural areas of the province. The project could list regional service learning in Yaffle, link to service learning at SAAS, and link to local partner(s) for a pilot project. There are also possible links to the Memorial research plan, teaching framework, and engagement strategy.

Contact: Colin Heffernan, Town of Glovertown; Annette Crummy, Town of Gander; Elizabeth Hall, Town of New-Wes-Valley; Kittiwake Economic Development Corporation; Jennifer Adams Warburton, Harris Centre; Patricia Poirier

8) Sullivan Revisited: Transportation Policy Challenges:

This project would explore a transportation policy for the province and focus on significant issues in the industry, such as cost, reliability, access to air/land/marine, etc. The project could include several phases: A literature review to examine existing knowledge, A review and update of the Sullivan Report and its recommendations, and a think-tank or working group.

Contact:

7.0 FOLLOW-UP PROCESS

The Harris Centre will follow up with individual session participants to determine contacts and descriptions for the opportunities for further Memorial collaboration with stakeholders in

the region. The goal is to develop each opportunity, or research question, into a one-page description, with a lead individual or organization specified from within the region as a local champion. These one-page opportunity descriptions will be circulated to appropriate Memorial University faculty, staff and students and the Harris Centre will track, facilitate and report results. Opportunities will also be listed in Yaffle (www.yaffle.ca), Memorial's online research database, to enable web-accessible listings for further follow up.

9.0 CONCLUSION

Based upon the evaluation results from the event (See Appendix C), participants in the Memorial Presents and the Regional Workshop felt that it was a useful and worthwhile way to become better informed on current Memorial University initiatives in the area. Memorial faculty, staff and students felt that it was a valuable way to learn about the needs and priorities of those in the Kittiwake region of the province. Community participants felt they gained insight into how Memorial works and what resources are available to them. Memorial University is committed to the social and economic development of all areas of Newfoundland and Labrador; the Harris Centre is dedicated to advancing this mission through these workshops and the many opportunities they highlight and initiate.

APPENDIX A

Regional Workshop Agenda



Kittiwake
Economic
Development
Corporation

Harris Centre Regional Workshop

In partnership with the
Kittiwake Economic Development Corporation

Venue: Hotel Gander
June 15, 2011, 8.30 am – 4:00 pm

Agenda

8:30am	Breakfast at Hotel Gander (<i>Provided by the Harris Centre</i>)
8.30 – 9:00	Workshop Registration
9:00 – 9:10 (10 mins)	Welcomes and Outline of the Day: Dr. Rob Greenwood, Director, <i>Harris Centre</i>
9:10 – 9:20 (10 mins)	Presentation: The Role of Memorial in Regional Development, Dr. Peter Rans, <i>Memorial University</i>
9:20 – 9:35 (15 mins)	Follow-up process for new opportunities, Bojan Furst, Manager of Knowledge Mobilization, <i>Harris Centre</i>
9:35 – 9:55 (20 mins)	Zone priorities, Jill Bennett, KEDC

9:55 – 10:15
(20 mins)

Refreshment break and networking break

10:15 – 12:00
(1hr 45mins)

Parallel sessions: current Memorial activities in the region

Participants will discuss current activities in the region and discuss various Memorial departments/centres in break-out groups.

- **Business and Innovation**
Facilitator: Rob Greenwood, Harris Centre
Note taker: Sheila Boutcher, INTRD
- **Culture, Heritage and Tourism**
Facilitator: Bojan Furst, Harris Centre
Note taker: Denise Wilkins, ACOA
- **Natural Resources**
Facilitator: Mike Clair, Harris Centre
Note take: John Legge, HRLE
- **Healthy Communities**
Facilitator: Jennifer Adams Warburton, Harris Centre
Note taker: Donna Saunders, HRLE

12:00 – 12:30

Lunch (*Provided by the Harris Centre*)

12:30 – 2:15
(1hr 45 mins)

Parallel Sessions: New Opportunities

(Discussion of potential new opportunities for collaboration based on regional priorities)

- **Business and Innovation**
(manufacturing, labour market issues, skill sets, retention, attraction, etc.)
Facilitator: Rob Greenwood, Harris Centre
Note taker: Sheila Boutcher, INTRD
- **Culture, Heritage and Tourism**
(tourism development, preserving local culture, sector labour market issues, training)
Facilitator: Bojan Furst, Harris Centre
Note taker: Denise Wilkins, ACOA
- **Natural Resources**
Facilitator: Mike Clair, Harris Centre
Note take: John Legge, HRLE

- **Healthy Communities**

(Healthy aging, changing demographics, health care issues, youth issues, women's issues, childcare, elder care, etc.)

Facilitator: Jennifer Adams Warburton, Harris Centre

Note taker: Donna Saunders, HRLE

2:30– 2:50
(20 mins)

Refreshment break & group conclusions

- *Groups should conclude discussion, arrange notes for report back session, and give any filled-in opportunity sheets to Harris Centre staff.*

2:50 – 4:00
(1hr 10mins)

Report back / Wrap-up and next steps

(Facilitator: Rob Greenwood, Harris Centre)

4:00

Evaluations

4:30

St. John's participants meet (at Hotel Gander lobby) to board bus back to St. John's.

Notes:

APPENDIX B

Memorial's Current Activities in the Kitiwake region (2005-2011)

Kitiwake Regional Workshop – Research Inventory Memorial Projects in the Kitiwake Region (completed in past 5 years)

Gathered through www.yaffle.ca and voluntary submission to Harris Centre by Memorial researchers.

Principal Investigator	Department	Research Title
Allan Dwyer	History	Early Social and Economic Development of Notre Dame Bay: 1750-1820
Alvin Sims and Kelly Vodden	Geography	Rural-Urban Interaction in Newfoundland and Labrador: Understanding and Managing Functional Regions
Bojan Furst	Geography	Viability of Small Island Communities: The Role of Rural Policy in Notre Dame Bay Islands in Newfoundland and Vis and Bisevo Islands in Croatia
Brian McLaren (Lakehead University) with collaborators incl. Tim Hollis	Geography	New Options for Governance: Municipal Wetlands Stewardship
Cathy Whiffen	Biology	Reproductive Potential of V-Notched American Lobsters in Newfoundland: Does V-Notching Work?
Deatra Walsh	Sociology	Choosing to Live in Central Newfoundland: A Comparative Study of Young Female Stayers, Leavers, Return and In Migrants
Deatra Walsh	Sociology	Finding the Links: Structure and Agency on Twillingate and Fogo Islands
Dr. Anne Marie Sullivan, Kathleen Ring and Savanna Harris	School of Human Kinetics and Recreation	Exploring the Meaning of "Welcoming Communities" for Immigrants in Newfoundland and Labrador
Dr. David Schneider	Ocean Sciences Centre	Reproductive Relative to Economic Value in Sustainable Fisheries Management: Lobsters in Newfoundland
Dr. George Fodor	Faculty of Medicine	Newfoundland Metabolic Syndrome Follow-up Study
Dr. Kelly Vodden	Geography	Economic and Socio-economic Planning Processes: Beyond the Document

Dr. Kelly Vodden	Geography	Mapping Relationships in Regional Economic Development
Dr. Kelly Vodden	Geography	Using Local Knowledge to Manage Coastal Environments of Newfoundland
Dr. Ken Stevens	Education	Where are they now? A follow up case study of the realization of post-secondary career and academic aspirations of rural Newfoundland youth
Dr. Michael Deal	Archaeology	The Eagle Project (fieldwork contributing to filming of a documentary of the historical significance of the flight by Eastcost Productions)
Dr. Mike Brklacich (Carleton University with collaborators incl. Dr. Kelly Vodden Dr. Rob Greenwood)	Geography Harris Centre	Enhancing the Capacity of Canadian Rural Communities to Adapt to Uncertain Futures Local Governance, Creativity and Regional Development in Newfoundland and Labrador
Dr. Ted Callanan	Psychiatry, Memorial University School of Medicine	Addressing Mental Health Issues in Rural Communities: Can Self-Help Program for Depression have an Impact?
Emily Urquhard	Folklore	Reimagining the Outport: People from Here, People from Away
Kate Jones, David Schneider, Paul Snelgrove	Ocean Sciences Centre	Marine Protected Areas in Canada with a Particular Emphasis on Newfoundland: Science, Policy and Implementation at Multiple Institutional Levels
Kelly Best	Ethnomusicology, School of Music	A Performance Ethnography of the Second Annual Beaches Accordion Festival
Km Wilke and others	Ocean Sciences Centre	Larval Lobster in the Eastport Marine Protected Areas: Distribution and Behaviour
Nancie Rideout	History	25 August 1946: Newfoundland's Forgotten Tragedy
Penelope Turton	Faculty of Medicine	Is Uric Acid Level and Independent Risk Factor for Cardiovascular Disease in a Newfoundland Population?
Phil Walsh	Marine Institute	Investigation of the Potential of Baited Pots to Harvest Turbot
Reade Davis, Jennifer Whalen, Dr. Barbara Neis	Anthropology, Geography, Sociology	From Orders to Borders: Toward a Sustainable Co-managed Lobster Fishery in Bonavista Bay, Newfoundland

Stephen Bornstein	NLCAHR	Intergrated Knowledge Translation for Decision Support in the Health Care System: An Innovative Approach in Newfoundland and Labrador
Stephen Bornstein	NLCAHR	The Reporcessing and Reuse of Single-Use Medical Devices in Newfoundland and Labrador
Stephen Crocker	Sociology	Filmmaking and the Politics of Remoteness: The Genesis of the Fogo Process on fogo Island, Newfoundland
Yolanda Wiersma	Biology	Investigating the Role of Coyote in Predator-Prey Relations in Central Newfoundland

APPENDIX C

Summary: Regional Workshop Evaluation

Total number of participants: 44

Total forms filled out & returned: 29

	Strongly Disagree	Disagree	Neither Agree or Disagree	Agree	Strongly Agree
The workshop increased my awareness of how Memorial University and community members can work together.				15	14
The workshop covered topics and themes which interest me.			1	18	10
Regional Workshops are good for Newfoundland and Labrador communities.				8	21
Regional Workshops are beneficial for Memorial University.			1	16	12
Memorial University plays a key role in finding solutions to the issues in Newfoundland & Labrador.				18	10
The facilitated workshop format was a good way to conduct such a workshop. .			2	15	12
I will follow up on ideas and opportunities identified at this workshop.			1	20	8

How did you find out about this session?

- Colleague / co-worker
- Harris Centre website
- Email
- KEDC (Economic development zone board)
- MUN internal mail
- Poster
- Newsletter
- Town council

Was the one day period for the workshop adequate for its purpose?

Yes 25

No 1

n/a 3

Additional Comments:

- Great job done by Harris Centre. I learned lots of things. Should be two days.
- Good learning experience. Learned more about my region from listening to others. Good networking session. Great to see MUN directly involved in developing NL.
- I'm interested in following up and availing of the assets that have been made available.
- Looking forward to new, innovative methods for regional workshops.
- Engagement is important. Twillingate/Fogo/Lewsiporte/Gander chairpersons should get together with help of MUN
- Well coordinated, facilitators and presenters well done!
- Would be great to have more business represented
- Great information
- Great workshop. Valuable information and resources. Thanks.
- Was great to learn more about what the people in the region are facing and could use help with. Also great to learn how MUN supports the province and can provide help and foster partnership.
- Left the session with excellent ideas on how to approach some challenges. Great ideas, sharing, information and knowledge.
- I noticed some of the regional partners were absent: TNNP, cultural tourism, Destination Gander?
- Excellent facilitation...great job all partners!

APPENDIX D List of attendees

(Shaded names represent those registered but who did not attend)

Last Name	First	Dept./Org.	Email
Abbott	Netta	LA Farms	-
Adams Warburton	Jennifer	MUN Harris Centre	jenniferaw@mun.ca
Banzal	Praseem	MUN Computer Science	-
Barbour	Tina	Cape Freels Development Association	-
Bennett	Jill	Kittiwake Economic Development Corporation	jbennett@nfld.net
Boutcher	Sheila	INTRD	-
Bragg	Derrick	Town of Greenspond	-
Briggs	Jonathan	Shorefast Foundation	-
Burry	Bev	Kittiwake Economic Development Corporation	-
Butler	Joan	Distance Education. Learning and Teaching Support	jbutler@mun.ca
Button	Leonard	Kittiwake Economic Development Corporation	-
Cassell	Victor	Town of Cottlesville	-
Churchill	Doug	Town of Glovertown	churchills@nf.sympatico.ca
Clair	Mike	MUN Harris Centre	mclair@mun.ca
Crummey	Annette	Town of Gander	-
Daniels	Jen	MUN Geography	-
Downey	Chris	MUN Centre for Career Development and Experiential Learning	-
Follett	Karen	MUN Harris Centre	kfollett@mun.ca
Furst	Bojan	MUN Harris Centre	bfurst@mun.ca
Ghasemloonia	Ahmad	MUN Engineering	a.ghasemloonia@mun.ca
Gilbert	Mark	Enterprise Rent-a-Car	-
Greenwood	Rob	MUN Harris Centre	robg@mun.ca
Hall	Elizabeth	New Wes Valley	-
Hartmann	Wilma	Ancor Inn Hotel & Suites, Twillingate	wilma@anchorinntwillingate.com
Heffernan	Colin	Town of Glovertown	cheffernan@eastlink.ca
Hunt	April	SEDCOR	-
Jahromi	Kambiz	MUN Engineering	kabizej@mun.ca
Kohaar	Ripudaman Singh	MUN Computer Science	-
Lanning	Nicole	Town of Gander	-
Larid	Chelsey	MUN International Centre	claird@mun.ca

Ledrew Day	Karen	Beothic Interpretation Centre	-
Legge	John	HRLE Gander	-
Loder	Sharon	Kittiwake Economic Development Corporation	-
McGinn	Jason	Environment and Conservation	-
Mckenna	Gerald	Kittiwake Economic Development Corporation	
Noble	Shane	New Wood Construction	
O'Brien	Fergus	College of the North Atlantic	fergus.obrien@cna.nl.ca
Otto	Robert	Environment and Conservation	-
Patey	Philip	Kittiwake Economic Development Corporation	
Peddle	Gerald	Twillingate New World Island Development Association	-
Perry	Winston	New Wes Valley	-
Poirier	Patricia	MUN Centre for Career Development and Experiential Learning	-
Rahman	Musfiqur	MUN Engineering	mmr800@mun.ca
Rans	Peter	MUN Co-operative Education	coopdir@mun.ca
Riaz	Ahsan	MUN Business	ar8786@mun.ca
Rogers	Tony	Kittiwake Economic Development Corporation	-
Saunders	Donna	HRLE Gander	DonnaSaunders@gov.nl.ca
Saunders	Betsy	NLOWE	-
Saxena	Hemant	MUN Computer Science	-
Stirling	Bill	CME Newfoundland & Labrador	bill.stirling@cme-mec.ca
Sturge	Carol	WISE	-
Thorne	Jana	Tract Consulting	-
Traverse	Tracey	SEDCOR	
Vodden	Kelly	MUN Geography	kvodden@mun.ca
Wilkins	Denise	ACOA	-
Yu	Meng	MUN Folklore	my7028@mun.ca

APPENDIX E

Summary: Memorial Presents Evaluations

Total number of participants: 25

Total forms filled out & returned: 17

	Strongly Disagree	Disagree	Neither Agree or Disagree	Agree	Strongly Agree
The speakers were well informed and provided relevant information				9	8
The promotional materials for this event accurately described the content of the forum		1	5	9	2
There was sufficient time provided for the question and answer period				7	10
The presentation and the following discussion have given me a better understanding of the issues involved			1	12	4
The presentation followed by a discussion session is a good format for informed debate and decision-making				12	5
I am interested in the topic				11	6
Memorial University plays a key roles in finding solutions to the issues in Newfoundland and Labrador			2	9	6
Overall, this public forum met my expectations			1	13	3

What other information would you like to see on this topic?

- Strategic planning for demographic changes in NL
- Stats on plant sizes, workforce numbers, etc.
- Labour force, recruitment and retention strategies
- High skills jobs
- New potential areas to start a new business in NL
- Summary of findings
- Law of attraction needs to be apply to people in general
- Options for international students
- Opportunities for a collaborative approach to business growth in rural NL

What other topics would you like to see Memorial Presents public forum address?

- Youth in Regional development; passing the torch, reverse-mentoring

- Financial aspects involved
- Providing students with a work placement program to find jobs in the province and stay and help the local society
- Helping graduate student to stay in NL. How can we help them?
- Home based business (networking)
- Integrated development, especially social/economic aspects of development
- Options for entrepreneurs

Additional comments:

- More people need to be here [at session]
- Good session
- Low turn-out disappointing

How did you find out about this event?

- Economic development
- Supervisor
- Office of graduate studies (Engineering)
- MUN webmail
- Regional Economic Development Board
- Local paper
- MUN email