



Harris Centre Regional Workshop Report

Memorial University Partnering with the Exploits Valley
Economic Development Corporation (Zone 12)

**Grand Falls-Windsor, NL
22-23 November 2007**

www.mun.ca/harriscentre

<http://www.exploitsvalley.nf.ca/>

1.0 Executive Summary

The Harris Centre's ninth Regional Workshop, offered in cooperation with the Exploits Valley Economic Development Board (Zone 12), was held on 22-23 November, 2007 at the Mount Peyton Hotel in Grand Falls-Windsor. Over 70 regional and provincial stakeholders and nineteen Memorial participants attended the event. The purpose of this workshop was to promote Memorial University as a resource for regional policy and development throughout the province, as well as to identify opportunities for future collaboration in the areas of research, teaching and outreach activities with the Zone. The names of Memorial participants are listed in Appendix B and the names of local stakeholders are listed in Appendix C.

The Harris Centre held a 'Memorial Presents' public policy forum on the evening of 22 November, entitled "Building a Better Tomorrow: Health Care in Rural Newfoundland and Labrador". The evening began with a welcoming message from Gerald Thompson, Chair of the Exploits Valley Economic Development Corporation, who was introduced by the Harris Centre's Michael Clair, the master of ceremonies. The keynote speaker for the evening's forum was Dr. James Rourke of Memorial University's Faculty of Medicine. The panelists for the event included Rosemarie Goodyear, Vice-President for Community Health and Primary Health Care with the Central Regional Health Authority; Teresa Greene, member of the board of the Exploits Valley Economic Development Corporation; and Kim Osmond, Regional Primary Health Care Consultant for the Central Regional Health Authority. Sixty-one people attended this event, which was held at the Mount Peyton Hotel, Grand Falls-Windsor, NL, and this high turnout contributed to a good discussion and many positive reflections on the event from the participants, 96 percent of whom believed that the forum had given them a better understanding of the issues involved.

The "Memorial Presents" session generated a great deal of media coverage. The CBC Morning Show in central Newfoundland carried an extensive excerpt of Dr. Rourke's presentation, and newspapers across the province announced the proposed expansion of the MUN Medical School, which was mentioned by Dr. Rourke in his presentation.

The Regional Workshop was held on 23 November 2007, from 9.00am to 4.30pm. Seventy-three people attended this workshop, and the combination of local stakeholders and Memorial participants made for an enlightening and informative daylong session, during which many issues of regional importance were raised. The morning and afternoon sessions were divided into three broad themes, namely, Rural Medicine; Education and Labour Market Development; and Natural Resources. In the morning session, presenters from Memorial gave brief overviews of current Memorial activities in the Exploits Valley region, answered questions, and facilitated dialogue about these activities. These current projects are listed in Appendix D.

The afternoon sessions provided the participants from the region with an opportunity to inform the Memorial attendees about other possible development opportunities in the region. The dialogues which these sessions generated, between local and university participants, allowed both sides to establish connections for use in future projects.

Upon further discussion and collaboration with the Exploits Valley Zone board, these potential opportunities will each be described in one-page documents which include a lead community contact within the Zone, who showed initiative in pursuing the opportunity (where indicated). These descriptions will then be circulated to the appropriate faculty, staff and students throughout the university, and the Harris Centre will track the results. These opportunities will also be accessible in the Memorial University Regional Inventory (MURI), a web-accessible database currently under development by the Harris Centre and currently planned to be operational in Spring 2008.

2.0 Partner Organizations

2.1 The Harris Centre

Named in honour of scholar and former Memorial University president, Dr. Leslie Harris, the Leslie Harris Centre of Regional Policy and Development was established in October 2004, when two Memorial centres, the Public Policy Research Centre and the Centre of Regional Development Studies, merged.

Dr. Harris is known for his integrity and independence while making a practical contribution to Newfoundland and Labrador. The Harris Centre continues this commitment in coordinating and facilitating Memorial's educational, research and outreach activities in the areas of regional policy and development. In brokering these activities, the Harris Centre will in some situations take a leading role, while in others the role will be that of a partner, supporter, or facilitator.

The final product offered to the community, whether in the form of research, teaching, or outreach, is based upon the independence and integrity of Memorial's faculty, staff, and students in applying their professional expertise in contributing to regional policy and development in Newfoundland and Labrador.

2.2 Exploits Valley Economic Development Corporation (Zone 12)

The Exploits Valley Economic Development Corporation was formed and incorporated in 1996 with an eye towards promoting and enhancing regional development in the region. In its fact sheet, the Zone Board describes the vision for the region as being “cooperative communities and individuals with a good quality of life, positive attitudes, and a commitment to self-reliance, creating a strong climate for business and employment opportunities”.

Each of the province’s regional economic development boards serve five main functions:

1. To develop and coordinate the implementation of a strategic economic plan in each zone supported by an integrated business plan.
2. To develop a strong partnership with municipalities in each zone that incorporates the strategies and priorities of municipalities in the economic planning process.
3. To develop partnerships in planning and implementation with Chambers of Commerce, Industry Associations, labour organizations, post secondary institutions, Canadian Business Development Corporations (CBDCs), and other zones that advance and support the economic and entrepreneurial environment of a zone.
4. To undertake capacity building and provide support to stakeholders to strengthen the economic environment of the zone.
5. To coordinate and facilitate linkages with federal /provincial /municipal government departments and agencies in support of the strategic economic plan.

The Exploits Valley is located squarely in the geographic centre of the island of Newfoundland, and consists of nineteen communities of various sizes. The zone is divided into three sub-regions: the coastal region (Botwood, Peterview, Northern Arm, Fortune Harbour, Cottrell’s Cove, Point of Bay, Point Leamington, Glover’s Harbour, Leading Ticks and Norris Arm); the central region (Grand Falls-Windsor, Bishop’s Falls); and the interior region (Badger, Buchans, Buchan’s Junction and Millertown). According to the 2006 census, the population of the region was 26,519.

2.3 Regional Workshop Purpose

The Harris Centre's Regional Workshops have three main objectives:

1. To promote the University as a resource for regional policy and development throughout the province, through the utilization of research, teaching and outreach activities at Memorial;
2. To communicate current Memorial University activities to local stakeholders and communicate local stakeholder priorities to Memorial faculty, students, and staff;
3. To provide a venue for the development of new opportunities/linkages between Memorial University and local stakeholders.

The workshop's morning sessions are constructed to provide information to interested stakeholders on current Memorial activities in the region, as well as the opportunity to discuss the ramifications of these activities. The afternoon sessions allow for public discussion of possible future collaboration opportunities between Memorial and interested local stakeholders. The afternoon sessions generally conclude with a discussion of the 'next steps' in the process of bringing these exciting new opportunities to fruition. The agenda for the workshop is attached as Appendix A.

3.0 Morning Sessions: Memorial University's Presence in the Region

The regional workshop began on 23 November with welcoming remarks from Dr. Rob Greenwood, Director of the Harris Centre, who also served as master of ceremonies for the day. Rod French, executive director of the Exploits Valley Economic Development Corporation, and Rex Barnes, Mayor of the Town of Grand Falls-Windsor, brought greetings from the board and town, respectively, and wished the participants well. Dr. Michael Collins was on hand to provide the day's participants with an overview of Memorial University's activities and presence in rural Newfoundland and Labrador, with specific focus on the Exploits Valley region. The morning's presentations concluded with a talk by the Harris Centre's David Yetman, on the workshop's follow-up process and how the opportunities discussed at the workshop can be brought to fruition. These presentations were well-received by the workshop participants and served to provide a solid foundation from which the local participants could view Memorial University's continuing interest in the Exploits Valley region.

All of these presentations may be viewed at:

http://www.mun.ca/harriscentre/Regional_Workshops/exploits_valley_rw/exploits_valley_rw.php

The workshop was then organized into three concurrent sessions, each dealing with a separate topic of interest to the participants; these sessions were Rural Medicine; Education/Labour Market Opportunity; and Natural Resources. Each group consisted of a Harris Centre facilitator, representatives of Memorial University, and various industry and community stakeholders from the Zone. The Memorial participants gave brief overviews of the work which university faculty and staff have been conducting, with specific emphasis on the Exploits Valley region. 76.2 percent of the participants felt that the morning sessions had made them wish to know more about what activities Memorial University has been conducting in the region.

The breakout sessions consisted of the following Memorial participants:

Rural Health

Facilitator: Michael Clair

Memorial Presenters:

Donna Best, Nursing

Bob Miller, Medicine

James Rourke, Medicine

Roger Pitblado (Scholar-in-residence at the Newfoundland and Labrador Centre for Applied Health Research)

Education/Labour Market Development

Facilitator: Rob Greenwood

Memorial Presenters:

Stephen Bornstein, Newfoundland and Labrador Centre for Applied Health Research

Michael Collins, former Associate VP-Academic of Memorial University

Dana Parsons, Harris Centre

Pat Rahal, Harris Centre

Nancie Rideout, Harris Centre

Natural Resources

Facilitator: Ted Lomond

Memorial Presenters:

Leah Fusco, Harris Centre

Tony McCue, Biology

Susan Vaughan, Centre for International Business

David Yetman, Harris Centre

Jane Pitblado, Laurentian University

4.0 Afternoon Sessions – New Opportunities for Community/University Collaboration

The afternoon sessions were devoted to ways in which Memorial can assist in addressing current development needs in the Exploits Valley region. The concurrent sessions were on the same topics which had been addressed in the morning sessions – namely, Rural Medicine; Education/Labour Market Development; and Natural Resources. (During the afternoon session, Dr. Stephen Bornstein joined the Rural Health break-out group).

5.0 Opportunities for Follow-Up

The Exploits Valley regional workshop generated a total of forty-two new opportunities for research, teaching and outreach in the Zone. Listed below are these opportunities, with the possible project leads and partners (where identified):

5.1 Rural Medicine

1. Study of how other health professionals fit into the service delivery model, not from a scope of practice perspective, but from a financial perspective; that is, what are the financial conditions which facilitate or restrict certain health professionals in delivering specific medical services (e.g. insurance). (Possible leads: PHC Group; MUN School of Nursing; Central Health Board; PHCRU; NLCAHR).
2. Tracking study of medical graduates who trained in rural settings, with particular attention paid to how many return to the place of training, how many go to another rural area in the province or another rural area elsewhere, how many go to an urban area, and if there is a gender pattern involved in such matters. (Possible leads: MUN Faculty of Medicine; Community Health; NLCAHR; Centre for Collaborative Health Research).
3. Study of better methods of communication in terms of new models of health care delivery, including ‘town hall’-type meetings. (Possible leads: Sharon Gray at MUN Faculty of Medicine; MUN School of Nursing; MUN School of Pharmacy; Central Health Board; Michael Jong, HW-GB hospital).
4. Research study on benefits of PHC model, to address outstanding issues dealing with transfer from federal to provincial funding. (Possible leads: Central Health Board, MUN’s Faculty of Medicine).
5. Study of the labour market gap in health care in central Newfoundland, paying particular attention to maintaining current service levels, as well as using technology to bridge distance and the issues raised thereby. (Possible leads: Mike Doyle, Central Board Human Resources department).

6. Epidemiological study of dental health in central Newfoundland, also looking at whether dental hygienists can work independently of dentists (something currently prohibited). (Possible leads: NLCAHR; Central Health Authority).
7. Study of transportation methods for senior citizens in the region. As they lose the ability to drive, they become more dependent upon public transportation. Could also include a cost/benefit analysis of a mobile clinic, one which could include dentistry, optometry, etc. (Possible leads: NLCAHR; Rosemary Goodyear and Heather Brown at Central Health Authority).
8. A comparative study of the mental health services available in two rural communities, one with informal support systems, one with formal support systems. (Possible leads: MUN Department of Sociology; MUN School of Social Work; MUN School of Psychiatry; Dr. Ted Callahan; Des Coombs).
9. Coordination of research projects taking place in the region, including healthcare boards' ethics committees. (Possible leads: NLCAHR; all healthcare boards).

5.2 Education/Labour Market Development

1. Education and training for succession planning and workforce renewal in the pulp and paper industry. (Possible leads: EVEDC; Partner: Abitibi).
2. Succession planning for SMEs, in terms of information on the value of selling their businesses and on entrepreneurship in general. (Possible lead: Chamber of Commerce).
3. Introduction of e-commerce Student Connection program at MUN (SME support). (Possible lead: Town of Grand Falls-Windsor, EVEDC. Partners: CNA, Chamber of Commerce).
4. Increased presence of MUN in central Newfoundland. (Possible lead: Post-Secondary Education Committee).
5. Study of the impact which school busing plays on student achievement. (Possible lead: Nova Central School Board, Rural Secretariat).
6. Study of whether rural Newfoundland values education, including the capacity of various communities to take advantage of opportunities shown to them. (Possible lead: Rural Secretariat Regional Council).
7. A study of ways in which it would be possible to get K-12 school/school board representatives to take part in regional workshops, etc. (Possible lead: Nova Central School Board, Post-Secondary Education Committee. Partners: Junior Achievement of NL, GMO INTRD program).

8. Study of how to change teachers' and parents' attitudes on opportunities in the area. (Possible leads: Nova Central School Board, Post-Secondary Education Committee. Partners: Junior Achievement of NL, GMO INTRD program).
9. Study of how people in the Zone could get regional labour market data which is up-to-date and accessible, as well as the ability to interpret the data. (Possible lead: EVEDC).
10. Need sector-specific labour market demand data, particularly as it relates to mining, exploration, and agri-foods. (Possible lead: EVEDC, MUN's Department of Economics, MUN's Department of Geography, Newfoundland and Labrador Statistics Agency).
11. Study of business demands in the Zone, particularly as it relates to management skills and basic business skills. (Possible lead: CNA).
12. Evaluation of job requirements for elder/seniors care, as well as an evaluation of the training needed for such a career. (Possible leads: EVEDC, Central Regional Health Board).
13. Study of the feasibility of using the port of Botwood as point of entry to the proposed Atlantic Gateway. (Possible leads: Chamber of Commerce, Exploits Valley Port Corporation).
14. Increase general skilled trades training, through apprenticeships, private colleges, etc. (Possible lead: EVEDC).
15. Feasibility study of having a copper smelter in central Newfoundland, including the feasibility of new technologies. (Possible lead: EVEDC. Partner: Chamber of Commerce).
16. Study of population segments as employees of the future, with particular attention paid to older workers, women, etc. (Possible lead: Rural Secretariat Regional Council).
17. Boosting enrolment of immigrant students in both K-12 and post-secondary institutions. (Possible lead: Post-Secondary Education Committee; Nova Central School Board).
18. Building welcoming communities for immigrants (as with Florenceville, NB and McCain's). (Possible lead: Exploits Valley Joint Council. Partner: HRLE; Rural Secretariat).
19. Study of strategies for recruitment and retention of professionals in the Zone. (Possible lead: Rural Secretariat Regional Council).

5.3 Natural Resources

1. Salmon restoration in Rattling Brook – determine ways to restore salmon to the original run. (Possible leads: Town of Norris Arm; DFO; Newfoundland Power).
2. Partnering with Limerick County, Ireland, to share information on such issues as flying boat history, transportation, tourism, aquaculture, and so on. (Possible lead: Flying Boat International Committee; Agnes Aerland, INP; Wally Kerwin, Ireland).
3. Enhancing export effectiveness, building on a CNA initiative which identifies students to work with local companies, and also inform and bring foreign students to the project, hoping to build on their knowledge of their own country. (Possible lead: EVEDC – Manufacturing Committee. Partners: Centre for International Business Studies, MUN; CNA; Canadian Manufacturers and Exporters (CME); Gerard Dominic; Alex Pelly, INTRD).
4. Establish a “centre of excellence for mining”, with partners and other communities with similar needs and experiences, but also taking into account what the mining industry would require in such a centre (this could be accomplished via an industry survey). (Possible partners: EVEDC; Chamber of Commerce).
5. Study of water and land use planning (this may be related to west coast research). (Possible partners: Gary Sargent; Kelly Vodden, Department of Geography, MUN).
6. Environmental impact study of Star Lake; building on research already done, with the Ocean Sciences Centre helping to define further research goals. (Possible leads: EVEDC; Town of Buchans. Possible partners: Abitibi, ERMA).
7. Study the bio-feasibility and economic feasibility of agrifoods in central Newfoundland, and including the matter of education and training on the issue, especially for younger people in the region. (Possible lead: EVEDC).
8. Research and dissemination of information about ecological history of the region, including but not limited to coyote research. (Possible lead: EVEDC EDO, Department of Tourism; Paul Rose, EVTA).
9. Explore the potential of a reenactment of native history in Norris Arm, including Wigwam Point development, theatre/living reenactment, and salmon processing. (Possible lead: Rod French, EVEDC; Town of Norris Arm; Department of English, MUN, Department of Fine Arts, Sir Wilfred Grenfell College).
10. Study the archaeological area in Norris Arm, to include research on warm season produce, and drawing on the previous research of Stewart Barnable and Fred Schwartz. (Possible leads: Rod French, EVEDC; Norris Arm Heritage Society; Town of Norris Arm).

11. Conduct feasibility study of spin-off products from dimension stone, to include market demand analysis for specific stones, also taking into account usage in landscaping as patio furniture. (Possible leads: Dave Evans; Barry Green).

12. Study of environmental issues related to Buchans' mining legacy, including a needs assessment. (Possible lead: Town of Buchans. Possible partners: John Sandlos, Department of History, MUN; Abitibi).

13. Study of Exploits River history, including adventure tourism, interpretative history, and possibly tying this to the Town of Badger and its Interpretation Centre. (Possible leads: Town of Badger, ERMA, Town of Millertown, Town of Buchans).

14. Further study of the Marine Protected Areas (MPAs), without DFO involvement, but drawing on other models. (Possible lead: Fisherman's Committee. Possible partners: Dave Schneider, Ocean Sciences Centre at MUN; Hazen Chippett).

6.0 Follow-Up Process

The Harris Centre will follow-up with Zone 12, as well as with individual session participants, in an effort to determine even more opportunities between future Memorial collaboration and local stakeholder participants. In the workshop's aftermath, each opportunity will have a one-page description prepared, with a lead individual/organization from the Zone identified (where possible). These one-page descriptions will be circulated to the appropriate university faculty, staff and students, and the Harris Centre will track, facilitate, and report any resulting arrangements. Opportunities will also be listed in the Harris Centre's upcoming Memorial University Regional Inventory (MURI), which will enable web-accessible listings for further follow-up. There will also be a follow-up session with the organizers of this workshop, both from the Harris Centre and the Exploits Valley Economic Development Corporation, to discuss the progress and/or feasibility of the projects and initiatives uncovered at the workshop. Dialogue, information sharing and brainstorming among key university and community stakeholders at sessions such as these can lead to opportunities for the enhancement and sustainability of regional policy and development.

7.0 Conclusion

The high turnout for the Exploits Valley regional workshop showed that there was significant interest among the participants in ideas which could make the region stronger, and the evaluation results from this workshop show that the participants also felt it was a useful and informative way to become better informed on current Memorial University initiatives in the area. 85 % of evaluation respondents believed that the regional workshop was useful to them. Additionally, Memorial faculty, staff and students in attendance felt that the workshop was a valuable way to learn about the needs and priorities of Zone 12. Strong reciprocal relationships such as these are needed if ideas such as the ones generated at this workshop are to be brought to reality. As always, Memorial University is committed to the social and economic development of all areas of Newfoundland and Labrador, and is dedicated to advancing this mission through these workshops and the many opportunities they highlight and generate.

Acknowledgements

The Harris Centre would like to sincerely thank the board and staff of the Exploits Valley Economic Development Corporation for its help in organizing and facilitating this workshop, as well as the many stakeholders and community participants who attended the events. Our thanks also go to the Mount Peyton Hotel for their kind and fastidious service during our stay. As always, the Harris Centre also thanks the faculty, staff and students, and guests of Memorial University for their continued support and participation in our regional workshops.

Appendix A



Harris Centre Regional Workshop

In partnership with the Exploits Valley Economic Development Corporation

Mount Peyton Hotel, Grand Falls-Windsor
7:30 AM – 4:30 PM
November 23, 2007

Agenda

- | | |
|----------------------|---------------------------------------------------------------------------------------------------------------------|
| 7:30-8:30 | Breakfast at Mount Peyton Hotel
<i>(Provided by the Harris Centre)</i>

Workshop Registration (Main Lobby) |
| 9:00 – 9:15 | Welcome – Rob Greenwood, Master of Ceremonies
Welcome – Rex Barnes, Mayor of Grand Falls-Windsor |
| 9:15 – 9:35 | Presentation: Memorial Overview - Dr. Michael Collins |
| 9:35 – 10:15 | Presentation: The Follow-Up Process For New Opportunities Identified at this Workshop – David Yetman |
| 10:15 – 10:30 | REDB Presentation – Rod French, Executive Director of the Exploits Valley Economic Development Corporation |

10:30 – 10:45 Nutrition Break

10:45 – 12:00 **Parallel Sessions: Current Memorial Activities in the Region**

- Rural Health
Facilitator: Michael Clair
REDB Lead: Teresa Greene

- Natural Resources
Facilitator: Ted Lomond
REDB Lead: Cyril Langdon

- Education/Labour Market Development
Facilitator: Rob Greenwood
REDB Lead: Brian Caravan

12:00 – 1:00 **Lunch** – Mount Peyton Hotel
(Provided by the Harris Centre)

1:00 - 2:15 **Parallel Sessions: New Opportunities**
(Discussion of potential new opportunities for collaboration based on zone priorities)

- Rural Health
Facilitator: Michael Clair
REDB Lead: Teresa Greene

- Natural Resources (fishery, marine protected areas, mining, forestry and agriculture)
Facilitator: Ted Lomond
REDB Lead: Cyril Langdon

- Education/Labour Market Development (recruitment and retention of workers, and demographic issues)
Facilitator: Rob Greenwood
REDB Lead: Brian Caravan

2:15 – 2:30	Nutrition Break
2:30 – 3:45	Breakout Sessions (continued)
3:45 – 4:15	Report back / Wrap-up and next steps – Rob Greenwood
4:30	Memorial participants meet in Main Lobby for departure.

APPENDIX B

List of Attendees

Memorial Participants

Last Name	First Name	Department
Best	Donna	Nursing
Bornstein	Stephen	NLCAHR
Clair	Michael	Harris Centre
Collins	Michael	Acting Associate VP- Academic
Fitzgerald	Renee	Harris Centre
Fusco	Leah	Harris Centre
Greenwood	Rob	Harris Centre
Lomond	Ted	Harris Centre
McCue	Tony	Biology
Miller	Bob	Medicine
Parsons	Dana	Harris Centre
Pitblado	Jean	x - Laurentian University
Pitblado	Roger	NLCAHR
Power	Luke	Harris Centre
Rahal	Pat	Harris Centre
Rideout	Nancie	Harris Centre
Rourke	James	Medicine
Vaughan	Susan	Centre for International Business Studies
Yetman	David	Harris Centre

APPENDIX C

List of Attendees

Community Participants

Last Name	First Name	Affiliation
Anderson	Crystal-Lynn	Kittiwake Coast Zone Board
Barry	Brian	Steers Insurance
Brett	Linda	Rural Secretariat
Brown	Heather	Central Health
Budgell	Fred	Mayor, Norris Arm
Chafe	Paul	CNA
Chippett	Fabian	Councilor, Town of Leading Ticks
Collier	Melita	CME
Collier	Conrad	Coast of Bays Corp
Cooper	Sean	Chamber
Dawe	Scott	ACOA
Dean	Brenda Curtis	CNA, Business Management
Doyle	Linus	CAN
Drover	Randy	Sple'tk
Eisenhaur	Janis	EVEDC Board
Fancey	Jody	Mayor, Town of Bishops
Farrell	Cyril	Atlantic Provinces Community Colleges
Finn	Darren	EVEDC Staff
Frampton	Don	INTRD
French	Rod	Executive Director, EVEDC
Gear	Lorraine	Central Health
Greene	Kevin	Mayor of Millertown
Greene	Teresa	Councilor, Millertown (Board)
Hallett	Harry	Town of Leading Ticks (Board)
Hearn	Lorraine	Violence Prevention Initiatives
Hennessey	Gary	EDO, Town of GFW
Kelly	Geoff	CNA (Board)
Langdon	Cyril	EVEDC Board – Town of Norris Arm

LeDrew	Lily	Central Regional Health Authority
Mercer	Bev	EVEDC Staff
Mercer	Don	Service Canada
Mills	Terry	VP-Sple'tk
Morrow	Shirley	EVEDC Staff
Noftall	Iris	Service Canada
Parsons	Fred	ERMA
Penney	Fred Jr.	Penney Paving
Philpott	Krista	Central Health Exploits
Pinsent	Mike	Town of GFW
Pinsent	Blaise J.	Abitibi Bowater
Prince	Doug	Central Regional Health Authority
Rideout	Darlene	Liaison Social Worker, HRLE
Robinson	Ruth	Exploits Valley Family Resource Centre
Saunders	Joanne	Sple'tk
Skinner	Sharon	Central West Health
Stride	Erica	Exploits Valley Community Coalition
Stuckless	Don	EVEDC Board
Sullivan	Joanne	EVEDC Staff
Sullivan	Susan	MHA Grand Falls-Buchans
Sutton	Hubert	Town of Bishops Falls
Thompson	Rosevelt	Town of Point Leamington
Thompson	Gerald	EVEDC Board
Thompson	Rex	Mayor of Point Leamington
Vallis	John	Town of Harbour Breton
Wilcott	Gail	Central West Health

APPENDIX D

Memorial's Activities in the Exploits Valley (compiled for workshop; may not be comprehensive)

Name	Research/Activities/Teaching/Outreach
Rural Health	
Bethune, Cheri	Rural mental health consultation project
Cornish, Peter	Rural mental health training
Hodgkinson, Kathy	Sudden Cardiac Death disorder ARVC
Jong, Michael	Rural health; Telehealth
LeFort, Sandra	Health care delivery systems; Rural Health
Rourke, James	Outreach, teaching, training, student placements
Young, Terry	Sudden Cardiac Death disorder ARVC
Natural Resources	
Burden, Craig	Field trips and instruction In Notre Dame Bay
Green, John	Salmon stock research in the Exploits Valley region
Ings, Dan, Paul Snelgrove and Linda Gregory	Capelin Spawning Habitat and Egg Production Potential in Leading Tickles
Ings, Dan, Paul Snelgrove and Linda Gregory	Herring Spawning Habitat and Egg Production Potential in Leading Tickles

Ings, Dan, Paul Snelgrove and David Schneider	Lobster Research in Leading Ticks
McCue, Tony	Coyote Population Research
MUN Botanical Gardens	Granite Canal - efforts to create a suitable riparian habitat for fish in a series of streams following the construction of a hydro dam about 80 kilometres south of Millertown
Schneider, David, and Paul Snelgrove	Pelagic Fish (Capelin and Herring) Research in Leading Ticks
Education/Labour Market Development	
Dwyer, Allan (PhD student)	Early Social and Economic Development of Notre Dame Bay: 1750-1820
Pope, Peter	Scavengers and Caretakers: Beothuk/European Settlement Dynamics in 17th-Century Newfoundland
Rennie, Richard	The Copper Mining Communities of Notre Dame Bay, 1845-1945: A Case Study in Industrialization, Sustainability, and the Political Economy of Resource Development
Rollmann, Hans	Indigenization and Cultural Participation of the Newfoundland Pentecostal Movement in Central Newfoundland

APPENDIX E

Summary: Regional Workshop Evaluation

Question	Average Score (Out of 5)
1. I learned things in the morning session that will be useful to me.	2.88
2. The session made me want to learn more about what Memorial University is doing in Zone 12.	3.81
3. The presentation about Zone 12's regional priorities helped me identify new ideas about what else Memorial University could be doing in Zone 12.	3.09
4. The "facilitated workshop" format was useful in generating new ideas.	4.44
5. The action items identified in the sessions will assist the region in moving forward with our objectives.	4.03
6. There was sufficient time provided for discussion.	4.09
7. There was sufficient time provided for networking.	3.86
8. I would be interested in attending a similar event in the future.	4.25
9. How useful did you find this event?	4.25

Other comments:

On one thing the workshop organizers should do differently next time:

Hold it at a time when more MUN representatives are available.

Too much time given to officials rather than listen to concerns of the local attendees around the table.

Well done as is – maybe pre-registration for seniors so you are more focused with ideas before attending.

Be more specific to "rural" areas.

(For plenary session) Sharper/more focused; time for discussion.

Great job! No complaints.

Do targeted invitations to ensure the local champions are present and available to make suggestions.

On one thing the workshop organizers should do differently next time (continued).

Highlight more social issues. They did not seem to make it to the charts (very little).
More participants from MUN – scheduled too close to “exams”.
No change!

On how the participants found out about this event:

EVEDC Board
Chamber of Commerce
Email from EVEDC
Accident
Brochure
Invitation
Notified by manager.

Additional comments:

Very good session! Should have another follow-up session to reply back on actions taken to the requests given.

Facilitation - great!

Expand to other zones.

Well-organized – well-presented.

I'm really impressed with how passionate the reps from the Leslie Harris Centre are about their work and the potential for partnerships.

Great event overall.

Would like to know if any of the presentations are available via email.

Thank you!

APPENDIX F

Summary: *Memorial Presents* Evaluation

Question	Average Score (Out of 5)
A. The topic selected is appropriate and relevant.	4.69
B. Level of interest in the topic.	4.52
C. The main speaker was well informed and provided relevant information.	4.58
D. The presentation was delivered in a clear and concise manner.	4.19
E. The panelists were well informed and provided relevant information.	4.08
F. The forum allowed sufficient time for Q&A.	4.22
G. The presentation has given me a better understanding of the issues involved.	4.05

Other comments:

How did you find out about this session?

Through the media.
From EVEDC.
Email.
Through NP group.
Email from Chamber of Commerce.
Nurse practitioner specialist group.
Brochure
Through PHC consultants.
Word-of-mouth.
Emailed invitation.

What other information would you like to see on this topic?

More opportunity for input.

Continuing rural-based dialogue.

Progress on the issues.

A follow-up session to discuss progress and next steps.

More details on the money spent, the services delivered, and the evaluation of results.

Public education re: roles and scope of practice of other health care providers (ie, NPs, LPNs, RNs, PTs)..

More info on ways to get Newfoundland physicians to work in rural Newfoundland and Labrador.

Further workshops; discussion, particularly on retaining our doctors!

An explanation of a plan to meet the needs of the smaller communities.

A look at solutions available now, ie, scope of practice of professionals on the team – find the best provider for the client, that is sustainable and efficient.

The needs of seniors, eg., ambulance services (cost).

More for seniors.

How this is working, at the personal level?

How do you suggest that communities partner?

Are you attending this event as an employee (faculty or staff) or a graduate student of Memorial University?

Yes: 33%

No: 58.3%

APPENDIX G

The Harris Centre's Follow-Up Process for New Opportunities

